

Representative Planning & Community Development Projects

Location	Purpose & Outcomes	Client
Aleknagik	Community Comprehensive Plan	City of Aleknagik
Anchorage	Bragaw Road Extension – Site Specific Master Plan	Municipality of Anchorage, Heritage Land Bank
Anchorage	Volunteer community recreation projects – North South Trail, Trails Map, Cuddy Family Midtown Park	Jeff Dillon, Betsy Lawer Cuddy
Anchorage	Winter tourism and recreation strategy, working with local organizations, businesses and various City of Anchorage departments	Anchorage Convention and Visitors Bureau
Anchorage	Reclaiming Futures, Robert Wood Johnson Foundation Initiative - community-based planning and successful \$1.5 million proposal to integrate substance abuse prevention into juvenile justice	United Way
Anchorage	Public participation and Land Use planning for the Hillside District Plan	Municipality of Anchorage, sub-consultant to MWH
Anchorage	Public participation and Land Use planning for the Midtown District Plan	Municipality of Anchorage, sub-consultant to HDR
Anchorage	Fundraising strategies for Alaska Small Hospital Performance Improvement Network (ASHPIN)	Alaska Small Hospital Performance Improvement Network (ASHPIN)

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Bethel	Bethel Multi-Use Recreation Facility Plan	City of Bethel
Big Lake	Big Lake Comprehensive Plan	Matanuska-Susitna Borough
Bristol Bay (BBNA-IGAP)	Developed and delivered 3-day training to village-based IGAP staff for changes to the process of creating and filing EPA Work Plans	Bristol Bay Native Association (BBNA) & Indian General Assistance Program (IGAP) staff
Bristol Bay Villages (Twin Hills, Manokotak, New Stuyahok, Koliganek)	Community Comprehensive Plans in four villages, working with local planning teams, village leadership and regional organizations	Bristol Bay Partners/The Foraker Group
Bristol Bay Villages (Koliganek, New Stuyahok, Pilot Point, Chignik Lake, Togiak, Dillingham)	Family Resource Center Planning & Development – community planning, facility planning, fundraising, public participation; raised \$6.1 million for facility development of clinics and family resource centers	Bristol Bay Native Association
Bristol Bay Villages	Community Development Inventory and Guidebook – inventory of current and projected projects for 26 Bristol Bay villages	Bristol Bay Native Association
Bristol Bay Villages (Koliganek, New Stuyahok, Pilot Point, Chignik Lake, Togiak, Clarks Point, Manokotak)	Early Learning Opportunities – seven village plans for programs and facilities for young children and their families	Bristol Bay Native Association
Bristol Bay Villages (Chignik Lake, Koliganek, Pilot Point, New Stuyahok)	Facility planning, capital fundraising for health clinics; raised \$3 million for clinic construction	Bristol Bay Native Association/Denali Commission

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Bristol Bay, Prince William Sound, Gulf Coast	Business Plans for Tourism Development – plans to assist three Native organizations (Chenega Corporation, Yak-Tat Kwan Corporation and Bristol Bay Native Corporation), assess opportunities for tourism development	Chenega Corporation, Bristol Bay Native Corporation, Yak-Tat Kwan Corporation
Bristol Bay	Sustainable tourism development and regional branding Bristol Bay	Bristol Bay Native Corporation
Butte	<i>Butte Area Land Use Plan</i> – facilitated a series of public workshops; devised specific strategies for the use and disposal of public land, including trails, public facilities, and enforcement	Matanuska-Susitna Borough Planning Department
Chenega Bay	Business plan and feasibility study for Chenega Bay Lodging project.	Chenega Heritage, Inc.
Chickaloon	Provided facility business planning for multi-use community center	Alaska Mental Health Trust, Rural Technical Assistance Coordination
Copper River Basin (McCarthy, Chitina, Cordova)	<i>Copper River Stories</i> – cultural heritage program	Friends of Kennicott
Cordova	<i>Cordova Community Tourism Plan</i> , Copper River Watershed Project	Cordova Chamber of Commerce
Denali Borough	<i>Designing for Community: How to Build Communities that are Great Places to Live, Work and Visit</i> – workbook and 3-day workshop	Denali Designing for Community Committee
Dillingham	Harvey Samuelsen Community Center – facility planning and fundraising,	Curyung Tribal Council

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Rural Statewide (Dillingham, Kodiak, Ketchikan, Bethel)	<i>Business Planning for Non-Consumptive Tourism Ventures</i> – workbook and 1-day training sessions	Alaska Village Initiatives
Eagle River	Chugiak-Eagle River Site-Specific Land Use Study to determine future use of Heritage Land Bank -owned land	Municipality of Anchorage, Heritage Land Bank
Ekwok	Community Comprehensive Plan	Ekwok Village Council
Emmonak	Facility concept and business plan; funding assistance	Emmonak Women’s Shelter and The Foraker Group
Fish Creek (Mat-Su Borough)	Fish Creek Management Plan Update	Matanuska-Susitna Borough
Galena	Assisted City of Galena with creating a plan to reuse the air base, closed as part of the BRAC review process	City of Galena
Girdwood	Crow Creek Neighborhood Plan – master plan for new residential development and an open space and trail system	Municipality of Anchorage, Heritage Land Bank
Girdwood	Girdwood Design Standards	Municipality of Anchorage, done with Eldon Beck Associates
Girdwood	Girdwood Commercial Areas and Transportation Master Plan	Municipality of Anchorage, done with Design Workshop
Girdwood	Site plan for a golf course, trail and open space	Municipality of Anchorage, Heritage Land Bank
Girdwood	Master Plan of Girdwood New Townsite Commercial District	Municipality of Anchorage, Heritage Land Bank
Gulf Coast of Alaska	Master plan, feasibility and marketing study, hut-to-hut system in the Cape Yakataga/Cape Suckling area	University of Alaska

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Haines	Assisted local non-profit providing therapeutic living and training in traditional arts to young men with securing funding to build a carving deck	Alaska Mental Health Trust, Rural Technical Assistance Coordination
Hatcher Pass	Design Standards and Guidelines for a new, 4 hillside 4-season resort and residential community	Mat-Su Borough Land Management Department
Hatcher Pass	Market feasibility and development concept for a Hatcher Pass resort	Alaska Industrial Development and Export Authority
Hatcher Pass	Hatcher Pass ski area and recreation community RFQ	Matanuska-Susitna Borough
Hatcher Pass	Hatcher Pass ski area and recreation community master plan & zoning ordinance	Matanuska-Susitna Borough
Homer	Homer Town Center/Town Square Plan – prepared a series of design plans	Kachemak Heritage Land Trust
Homer	Homer Town Center and City Hall Plaza – providing public participation, site planning and master planning	City of Homer
Homer	Pratt Museum Site Plan	Pratt Museum & Patrons of the Pratt Society
Homer	Homer Comprehensive Plan	City of Homer
Iliamna / Newhalen	Nilavena Community Visitor and Cultural Center – facility planning and fundraising	Newhalen Tribal Council
Kalskag	Provided assistance developing Comprehensive Community Plan; business plan and funding proposal assistance for completing construction of a multi-use facility.	Alaska Mental Health Trust, Rural Technical Assistance Coordination

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Kasilof	Provide ongoing assistance with project evaluation and funding research to Ionia, Inc., a cooperative, therapeutic community for families living with mental illness.	Alaska Mental Health Trust, Rural Technical Assistance Coordination
Katmai National Park	Bristol Bay tourism development, regional strategies and investment opportunities	Bristol Bay Native Corporation
Kenai Peninsula	<i>Alaska Hut-to-Hut System, Feasibility Assessment & Business Plan</i>	Alaska Mountain & Wilderness Huts Association
Kennicott	Historic Kennicott Recreation Hall – renovation management, fundraising and project oversight	Friends of Kennicott
King Salmon	Business Plan for the Southwest Alaska Vocational and Education Center (SAVEC)	Southwest Alaska Vocational and Education Center (SAVEC)
Kongiganak	Conceptual planning for the Kongiganak Multi-Purpose Facility	Kongiganak Village Council
Lake Tahoe, Nevada	Resort Revitalization Plan and Urban Design Guidelines – integrating development and environmental restoration	<i>Park Cattle Company & PBR.</i>
Levelock	Watershed Management Plan	Levelock Village Council
Matanuska-Susitna Borough	Worked with affordable and supportive housing provider to analyze existing operations and develop sustainable business plan for operations.	Alaska Mental Health Trust, Grant Research and Proposal Development

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McCarthy	McCarthy Road Roundtable Project – prepared a plan for tourism development, access improvements, community development; worked with communities in and near Wrangell-St. Elias National Park	State of Alaska Department of Transportation & Public Facilities
McCarthy-Chitina	Planning for Tourism Growth; Managing Roadside Tourism Development – “Alaska Roundtable Project,”	State of Alaska Department of Transportation
Minto	Provided facility planning and funding assistance to replace multi-use community facility	Alaska Mental Health Trust, Rural Technical Assistance Coordination
Mt. Sanford Tribal Consortium	Provided ongoing technical assistance and facility business planning to assist with development of community multi-use facility.	Alaska Mental Health Trust, Rural Technical Assistance Coordination
New Stuyahok	New Stuyahok Family Resource Center and Sub-Regional Clinic	New Stuyahok Traditional Council, Bristol Bay Native Association
Nome	Feasibility study and business plan for the Beringia Museum of Culture & Science; assistance with developing capital campaign and fundraising	Kawerak, Inc.
Nome and Bering Strait Region	Provided training in grant proposal development and grant management to tribal staff	The Foraker Group
Nondalton	Nondalton Long-Range Environmental Plan	Nondalton Village Council
Nulato	Nulato Comprehensive Plan	City of Nulato
Meadow Lakes	Community Council Area Comprehensive Plan	Matanuska-Susitna Borough Planning Department

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Palmer	Community Comprehensive Plan	City of Palmer
Palmer	France Road 156 Asset Management Plan to determine future use of Matanuska-Susitna Borough-owned land	Matanuska-Susitna Borough
Portage Creek	Community Comprehensive Plan	Portage Creek Village Council
Portage Creek	Long-Range Transportation Plan update	Portage Creek Village Council
Rural Alaska, Statewide	Fundraising strategies for Alaska Small Hospital Performance Improvement Network (ASHPIN)	Alaska Small Hospital Performance Improvement Network (ASHPIN)
Rural Alaska, Statewide	Building and Strengthening Partnerships Between Head Start and School Districts	State of Alaska Department of Education and Early Development
Rural Alaska, Statewide	Denali Commission Domestic Violence Facilities Program – technical assistance to five rural domestic violence shelters in facility business plan development	Denali Commission /The Foraker Group
Rural Alaska, Statewide	<i>Community Facility Planning & Development</i> – workbook and 1-day training	The Foraker Group, Alaska Mental Health Trust Authority
Rural Alaska, Statewide	<i>Tools for Success: What is an Adequate Education?</i> – community forums and final report	Educate Alaska

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Rural Alaska, Statewide	Provided technical assistance to attendees of the Small Tribes Housing Forum	The Foraker Group, The Enterprise Foundation
Rural Alaska, Statewide	Rural Technical Assistance Pilot Project	The Foraker Group
Rural Alaska, Statewide	Provide coordination, funding assistance and project evaluation to four rural family recovery camps	Alaska Mental Health Trust, Rural Technical Assistance Coordination
Rural Alaska, Statewide	Alaska Mental Health Trust Rural Technical Assistance Coordination – provide ongoing technical assistance and funding advice to rural organizations statewide	Alaska Mental Health Trust Authority
Rural Alaska, Statewide	Provide trip organization and coordination for visitors and host villages for the Rural Outreach Trip to southeast region (2004), Tanana Chiefs Region (2005) and the northwest Arctic region (2008)	Alaska Mental Health Trust Authority
Seward	Seward Convention Center Feasibility Study	The City of Seward
Sikta	Affordable Housing Strategies	City of Sitka, Long Range Planning Commission
Southeast	Brochure Design and Development for “Alaska’s Rainforest Islands,”	State of Alaska Department of Community, Commerce and Economic Development

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Southwest Alaska	<i>Southwest Alaska Transportation Plan, Tourism Assessment</i>	State of Alaska Department of Transportation & Public Facilities; (sub-consultant to HDR Alaska, Inc.)
Southwest Prince William Sound	<i>Prince William Sound/Copper River Transportation Plan, Tourism Marketing Assessment</i>	State of Alaska Department of Transportation & Public Facilities
Southwest Prince William Sound	Tourism Development Sites – strategies to create tourism revenue while protecting subsistence resources	Chenega Corporation
Statewide	Bring the Kids Home Summit Facilitation and Summary Report	State of Alaska, Division of Behavioral Health
Statewide	Child Abuse and Neglect Prevention Program Inventory – compiled and analyzed statewide survey results	State of Alaska, Office of Children’s Services and the Alaska Children’s Trust
Statewide (Bristol Bay, Copper River Valley, Central Southeast: Wrangell, Petersburg, Coffman Cove)	Regional strategies for tourism brand identity for three Alaskan regions	State of Alaska Department of Commerce, Community and Economic Development, “Developing Alaska’s Rural Tourism” (DART) program
Statewide	Wrote and field-tested the <i>Community Comprehensive Planning Guidebook</i> and <i>Community Facility Planning Workbook</i>	Bristol Bay Partners/The Foraker Group
Statewide	Designed a user’s guide “toolkit,” and developed a companion website, for health care providers to efficiently access program and marketing information.	Alaska Primary Care Associates

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Statewide	Alaska Mental Health Trust Grant Research and Proposal Development – Provide project and proposal development services to beneficiary serving organizations	Alaska Mental Health Trust Authority
Statewide	Statewide Strategic Plan for Preventing Tobacco Use in Alaska	The State of Alaska Tobacco Prevention and Control Program, The Alaska Tobacco Control Alliance
Talkeetna	<i>Fish and Numbered Lakes Recreation Management Plan</i>	Matanuska-Susitna Borough, Division of Land Management
Talkeetna	<i>Talkeetna Riverfront Park Plan</i> – developed a land use plan and economic development strategy	Talkeetna Community Council
Talkeetna	<i>Talkeetna Lakes Recreation Area Plan</i> – comprehensive plan for the recreation area; workshop facilitation	Matanuska-Susitna Borough Land Mgt. Department
Talkeetna	Comprehensive Community Tourism Plan, Implementation Plan, Special Use District	Talkeetna Community Council Talkeetna Appropriations Committee
Togiak	<i>Planning for Sustainability</i> – Business Plan, Nangucuilnguq Arts and Crafts Center	City of Togiak
Togiak	Village tour guide manual and 2-day workshop	City of Togiak
Trapper Creek	Site Development, Economic and Interpretive Plan for the Trapper Creek Landing Historical Park	Trapper Creek Community Services Inc.

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Trapper Creek	Community Council Area Comprehensive Plan	Matanuska-Susitna Borough Planning Department
Valdez	<i>Guiding Valdez Tourism</i> – market assessment and community tourism plan	City of Valdez
Yakutat	Tourism market assessment; business plan for a lodge, strategies for sustainable, locally beneficial tourism	Yak-Tat Kwaan Corporation
Yakutat	Conceptual Planning for the Yakutat Multi-Use Facility	Yakutat Tlingit Tribe
Yanert Valley/ Denali	Community Planning for Yanert Valley and Denali	The Yanert community - with financial support from Denali Citizen’s Council
Yukon-Kuskokwim Region	Background research for a regional heritage center in Bethel	Association of Village Council Presidents (AVCP)
Yukon-Kuskokwim Region	Yupit Piciryarait Cultural Center and Museum Native Archive Project Evaluation	Association of Village Council Presidents (AVCP)
Yukon River Inter-Tribal Watershed Council	Developed and delivered 2-day training to tribal staff in community planning, project development and funding	The Foraker Group
Y/Sunshine Area	Community Council Area Comprehensive Plan	Matanuska-Susitna Borough Planning Department