

IMPLEMENTATION

Priority Actions in each Comprehensive Planning category are listed below. It is the community of Manokotak's intent to implement these actions as soon as possible. Manokotak's Comprehensive Plan contains more actions than those listed below.

LAND USE, HOUSING & ENVIRONMENT
LAND USE
ACTION: Plan for future growth areas with Village Council and Twin Hills Native Corporation.
ACTION: Identify and map important subsistence areas.
HOUSING
ACTION: Plan for and construct new housing units in main village. Upgrade older housing.
ACTION: Consider applying for an Indian Community Development Block Grant (ICDBG) to repair, demolish and upgrade existing housing.
ENVIRONMENT
ACTION: Clean-up old landfill and construct new one in a location away from future housing area.
ACTION: Mitigate health and safety hazards associated with boggy tidal area near residences (i.e., the "stinky pond").
ACTION: Find meaningful ways to locally address issues related to climate change.

COMMUNITY WELLNESS, CULTURE & EDUCATION

COMMUNITY WELLNESS

ACTION: Keep population stable, families in Twin Hills, school open and good job opportunities.

ACTION: Create a Village Wellness Team to increase collaboration among service providers, school, entities and community.

CULTURE

ACTION: Teach traditional arts & crafts skills such as beading, skin sewing, basket making, net mending, carving, Yup'ik dance, Yup'ik language, storytelling and sled building.

ACTION: Teach traditional knowledge of terrain, subsistence skills for gathering native food, hunting, fishing, knowledge of plants.

EDUCATION

ACTION: Create a community center that will support early childhood, youth, parent, family, and Elder programs and allow for a breadth of cultural, social and educational opportunities.

ACTION: Increase Internet access.

PUBLIC FACILITIES & TRANSPORTATION

TRANSPORTATION

ACTION: Construct road to new landfill site.

ACTION: Construct new boat dock.

PUBLIC SERVICES & FACILITIES

ACTION: Construct a multi-purpose facility; potential tenants include youth center, senior center, family resource center, community center, office center and itinerant housing.

ACTION: Upgrade water and sewer system.

ACTION: Upgrade electrical power system.

ECONOMIC DEVELOPMENT

JOBS

ACTION: Work with school, Bristol Bay Campus and community to increase residents' level of education and employment opportunities. Increase licensed, skilled and motivated workforce.

BUSINESSES

ACTION: Increase viable economic opportunities to keep families in Twin Hills. Connect residents to low-interest loan sources, help with start-up of new businesses by providing temporary office space and support services. Try to increase number of jobs available through the Village Council, school and other major employers.

ACTION: Encourage entrepreneurship, especially tourism businesses and businesses where arts and crafts can be sold, including through Internet sales.

CAPACITY

ACTION: Use village, regional grant writers and rural development specialists – train more local people to write/administer grants.

LEADERSHIP

ACTION: Mentor youth to become next generation of leaders; consult youth in decisions that affect them and Twin Hills' future.

ACTION: Increase funding for local programs by communicating with state representatives and regional organizations about issues affecting the community and viable solutions.

COMPREHENSIVE PLAN REVISION PROCESS

A comprehensive plan is intended to be a long-range planning document that helps to guide growth and development in the community for about 20 years. For it to be effective, it must be a “living document” that is regularly used to guide decision-making. Residents who participated in the Twin Hills planning process want to see it result in real accomplishments that can be tracked over time.

The revision process for this implementing the priorities identified in this plan and updating the plan will occur at regular intervals. The revision process will always seek input from residents, and all discussions of progress on plan priorities and revisions to the plan will be publicly announced.

Milestones in plan implementation and revisions include:

- A copy of the plan will be brought to each village organization meeting, including joint meetings of the entities, and will be consulted in decision-making on priority projects.
- The planning team can designate measures for gauging progress for each goal statement, for example, “three new village businesses will be started in the next three years”. These measures should be used on an annual basis to assess progress and adjust strategies if needed.
- The Implementation section of this plan will be used to coordinate efforts between village organizations. Each project has a ‘lead organization’ identified. At each meeting, lead organizations will report on status of each priority project. Opportunities for other entities to assist with implementation will be identified during these discussions.
- On an annual basis, the Implementation section of the plan will be updated as projects are completed and new projects arise. This updating will be accomplished at an annual meeting of all village organizations, with input from the full community. The updated Implementation section will be recorded and distributed to all community organizations for use in the coming year.
- On a five-year basis, the Twin Hills Community Comprehensive Plan will be reviewed by the village organizations, with full public involvement, to determine which actions have been accomplished, and which priority actions should be focused on during the following years. Over time, these revisions to the comprehensive plan will help to document the accomplishments made, and the new priorities that surface. Measurements can be taken to evaluate the plan’s success and it’s rate of implementation, such as:
 - Holding a 6-month or annual formal review of the plan goals and priority actions to determine which goals and actions have been accomplished, which are in progress, and which need attention, resources and development,
 - Asking the City and Village Administrators to catalog and circulate how many grants have been applied for and administered as a result of the plan and how many projects or pieces of capital equipment have been acquired,
 - Surveying to determine how many jobs and new businesses have been created since the plan was adopted, and how many people have taken advantage of education and training opportunities,
 - On a semi-monthly basis, checking with service providers and similar organizations (such as the school, a Wellness Team or local youth organization) to see if they are

- implementing steps outlined in the plan, and if they need assistance or support from community members and entities,
- Tracking statistics on education, crime and other social issues to determine if they have improved.
 - After ten or twenty years, and the completion of many of the goals and strategies of the comprehensive plan, village organizations will want to reflect upon the accomplishments of the preceding 20 years and, again, plan for the next 20 years by taking on a public participation process to gain community-wide input on the next Twin Hills Community Comprehensive Plan.

REFERENCES

Twin Hills Long-Range Transportation Plan, Phase II, Prepared by Bristol Environmental & Engineering Services Corporation. Twin Hills Village Council, Bureau of Indian Affairs, Indian Reservation Roads Program. March, 2002.

Community Impacts of Restructuring the Bristol Bay Salmon Fishery. Prepared by Northern Economics, Inc. Bristol Bay Economic Development Corporation. November 5, 2004.

Wild Resource Harvests and Uses by Residents of Manokotak, Togiak, and Twin Hills, 1999/2000. Alaska Department of Fish & Game, Division of Subsistence. April, 2003.

Profiles of Tribal Communities in the Bristol Bay Region. Bristol Bay Native Association. April, 1995.